



**COMBINED FINANCIAL STATEMENTS  
(Together with Independent Auditors' Report)**

**YEARS ENDED JUNE 30, 2012 AND 2011**

**ASTOR SERVICES FOR CHILDREN & FAMILIES AND AFFILIATE**

**COMBINED FINANCIAL STATEMENTS  
(Together with Independent Auditors' Report)**

**YEARS ENDED JUNE 30, 2012 AND 2011**

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## INDEPENDENT AUDITORS' REPORT

To the Board of Directors  
Astor Services for Children & Families and Affiliate

We have audited the accompanying combined statements of financial position of Astor Services for Children & Families ("Astor") and The Astor Learning Center (the "Center") (collectively, the "Organization") as of June 30, 2012 and 2011, and the related combined statements of activities and cash flows for the years then ended. These combined financial statements are the responsibility of the Organization's management. Our responsibility is to express an opinion on these combined financial statements based on our audits.

We conducted our audits in accordance with auditing standards generally accepted in the United States of America. Those standards require that we plan and perform the audit to obtain reasonable assurance about whether the combined financial statements are free of material misstatement. An audit includes examining, on a test basis, evidence supporting the amounts and disclosures in the combined financial statements. An audit also includes assessing the accounting principles used and significant estimates made by management, as well as evaluating the overall combined financial statement presentation. We believe that our audits provide a reasonable basis for our opinion.

In our opinion, the combined financial statements referred to above present fairly, in all material respects, the combined financial position of Astor Services for Children & Families and The Astor Learning Center as of June 30, 2012 and 2011, and the combined changes in their net assets and their cash flows for the years then ended, in conformity with accounting principles generally accepted in the United States of America.

Our audits were conducted for the purpose of forming an opinion on the combined financial statements of Astor Services for Children & Families and The Astor Learning Center as a whole. The supplementary information on pages 13-16 is presented for the purpose of additional analysis of the combined financial statements rather than to present the financial position and changes in net assets and is not a required part of the combined financial statements. Such information is the responsibility of management and was derived from and relates directly to the underlying accounting and other records used to prepare the combined financial statements. The supplementary information has been subjected to the auditing procedures applied in the audits of the combined financial statements and certain additional procedures, including comparing and reconciling such information directly to the underlying accounting and other records used to prepare the combined financial statements or to the combined financial statements themselves, and other additional procedures in accordance with auditing standards generally accepted in the United States of America. In our opinion, the supplementary information is fairly stated in all material respects when considered in relation to the combined financial statements as a whole.

*Marks Paneth & Shron LLP*

New York, NY  
November 29, 2012

**ASTOR SERVICES FOR CHILDREN AND FAMILIES AND AFFILIATE**  
**COMBINED STATEMENTS OF FINANCIAL POSITION**  
**AS OF JUNE 30, 2012 AND 2011**

	<u>2012</u>	<u>2011</u>
<b>ASSETS</b>		
Cash and cash equivalents (Notes 2D and 10)	\$ 3,018,981	\$ 3,757,794
Accounts receivable, net (Note 2G)	7,735,868	6,475,802
Contribution in kind - rent receivable, current, net (Notes 2F, 2J and 3)	615,746	615,746
Prepaid expenses, deposits and other assets	472,468	305,375
Due from related parties (Note 7)	<u>465,415</u>	<u>1,305,397</u>
<b>Total current assets</b>	12,308,478	12,460,114
Restricted cash (Notes 4 and 10)	3,903,392	-
Contribution in kind - rent receivable, non-current, net (Notes 2F, 2J and 3)	8,765,946	8,943,457
Property and equipment, net (Notes 2I, 4 and 5)	12,144,137	7,288,851
Due from related parties (Note 7)	1,877,386	-
Beneficial interest in related party (Note 11)	<u>500,000</u>	<u>500,000</u>
<b>TOTAL ASSETS</b>	<u>\$ 39,499,339</u>	<u>\$ 29,192,422</u>
<b>LIABILITIES</b>		
Accounts payable and accrued expenses	\$ 3,240,525	\$ 2,760,266
Accrued salaries, vacation and benefits	2,031,924	2,027,433
Due to related parties (Note 7)	1,641	970,933
Due to funding sources and deferred revenue (Note 2E)	6,836,053	5,985,235
Bonds payable, current (Note 7)	-	100,000
Note payable to related party, current (Note 6)	11,505	27,756
Grant payable to related party, current (Note 7)	100,802	100,802
Long-term debt, current (Note 5)	<u>173,301</u>	<u>126,255</u>
<b>Total current liabilities</b>	12,395,751	12,098,680
Bonds payable, noncurrent (Note 7)	-	1,820,000
Note payable to related party, noncurrent (Note 6)	-	11,505
Due to related parties (Note 7)	1,877,386	-
Grant payable to related party, noncurrent (Note 7)	1,435,052	1,464,107
Long-term debt, noncurrent (Note 5)	<u>10,971,479</u>	<u>387,381</u>
<b>TOTAL LIABILITIES</b>	<u>26,679,668</u>	<u>15,781,673</u>
<b>COMMITMENTS AND CONTINGENCIES</b> (Note 9)		
<b>NET ASSETS</b> (Note 2B)		
Unrestricted:		
Invested in property and equipment	3,913,783	4,508,165
Grant payable to related party	(1,535,854)	(1,564,909)
Operations	<u>348,084</u>	<u>139,538</u>
Total unrestricted	2,726,013	3,082,794
Temporarily restricted	9,593,658	9,827,955
Permanently restricted (Note 11)	<u>500,000</u>	<u>500,000</u>
<b>TOTAL NET ASSETS</b>	<u>12,819,671</u>	<u>13,410,749</u>
<b>TOTAL LIABILITIES AND NET ASSETS</b>	<u>\$ 39,499,339</u>	<u>\$ 29,192,422</u>

The accompanying notes are an integral part of these financial statements.

**ASTOR SERVICES FOR CHILDREN AND FAMILIES AND AFFILIATE**  
**COMBINED STATEMENTS OF ACTIVITIES**  
**FOR THE YEARS ENDED JUNE 30, 2012 AND 2011**

	For the Year Ended June 30, 2012			For the Year Ended June 30, 2011				
	Unrestricted	Temporarily Restricted	Permanently Restricted	Total 2012	Unrestricted	Temporarily Restricted	Permanently Restricted	Total 2011
<b>OPERATING REVENUE AND SUPPORT:</b>								
Revenue								
Government contracts and grants (Note 2E)	\$ 27,198,941	\$ 85,790	\$ -	\$ 27,284,731	\$ 29,311,850	\$ 64,787	\$ -	\$ 29,376,637
Contracts with non-governmental entities	1,623,261	-	-	1,623,261	1,659,565	-	-	1,659,565
Medicaid (Note 2E)	18,722,468	-	-	18,722,468	17,971,571	-	-	17,971,571
Private fees	1,280,193	-	-	1,280,193	864,209	-	-	864,209
Support								
Donated services and facilities (Notes 2F, 2J and 7)	849,175	438,229	-	1,287,404	809,348	446,522	-	1,255,870
Other (Note 7)	246,289	-	-	246,289	405,513	-	-	405,513
Grants								
United Way, Catholic Charities and other	675,059	-	-	675,059	557,077	-	-	557,077
Net assets released from restrictions (Note 2B)	758,316	(758,316)	-	-	851,197	(851,197)	-	-
<b>TOTAL OPERATING REVENUE AND SUPPORT</b>	<b>51,353,702</b>	<b>(234,297)</b>	<b>-</b>	<b>51,119,405</b>	<b>52,430,330</b>	<b>(339,888)</b>	<b>-</b>	<b>52,090,442</b>
<b>OPERATING EXPENSES (Note 2H):</b>								
<b>Program services:</b>								
Residential	11,828,045	-	-	11,828,045	14,704,857	-	-	14,704,857
Child guidance clinics	7,019,617	-	-	7,019,617	6,489,126	-	-	6,489,126
Day treatment	10,014,812	-	-	10,014,812	9,714,660	-	-	9,714,660
Prevention	6,069,080	-	-	6,069,080	5,558,918	-	-	5,558,918
Head start	5,687,429	-	-	5,687,429	5,878,372	-	-	5,878,372
Early head start	2,185,042	-	-	2,185,042	1,955,740	-	-	1,955,740
Universal pre-kindergarten	294,934	-	-	294,934	266,116	-	-	266,116
Special education	1,147,163	-	-	1,147,163	1,227,692	-	-	1,227,692
Learning Center	3,142,021	-	-	3,142,021	3,162,629	-	-	3,162,629
Individuals with Disabilities Education Act grant and other	176,518	-	-	176,518	263,478	-	-	263,478
Total program services	47,564,661	-	-	47,564,661	49,221,588	-	-	49,221,588
<b>Support services:</b>								
Management and administration	4,075,802	-	-	4,075,802	4,007,998	-	-	4,007,998
Fundraising	70,020	-	-	70,020	50,202	-	-	50,202
Total support services	4,145,822	-	-	4,145,822	4,058,200	-	-	4,058,200
<b>TOTAL OPERATING EXPENSES</b>	<b>51,710,483</b>	<b>-</b>	<b>-</b>	<b>51,710,483</b>	<b>53,279,788</b>	<b>-</b>	<b>-</b>	<b>53,279,788</b>
<b>RESULTS FROM OPERATIONS</b>	<b>(356,781)</b>	<b>(234,297)</b>	<b>-</b>	<b>(591,078)</b>	<b>(849,458)</b>	<b>(339,888)</b>	<b>-</b>	<b>(1,189,346)</b>
<b>NON OPERATING ACTIVITIES:</b>								
Forgiveness of debt (Note 7)	1,092,763	-	-	1,092,763	-	-	-	-
Management and administration - bad debt (Note 7)	(1,092,763)	-	-	(1,092,763)	-	-	-	-
<b>TOTAL NON OPERATING ACTIVITIES</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>
<b>CHANGE IN NET ASSETS</b>	<b>(356,781)</b>	<b>(234,297)</b>	<b>-</b>	<b>(591,078)</b>	<b>(849,458)</b>	<b>(339,888)</b>	<b>-</b>	<b>(1,189,346)</b>
Net assets - beginning of year	3,082,794	9,827,955	500,000	13,410,749	3,932,252	10,167,843	500,000	14,600,095
<b>NET ASSETS - END OF YEAR</b>	<b>\$ 2,726,013</b>	<b>\$ 9,593,658</b>	<b>\$ 500,000</b>	<b>\$ 12,819,671</b>	<b>\$ 3,082,794</b>	<b>\$ 9,827,955</b>	<b>\$ 500,000</b>	<b>\$ 13,410,749</b>

The accompanying notes are an integral part of these financial statements.

**ASTOR SERVICES FOR CHILDREN AND FAMILIES AND AFFILIATE  
COMBINED STATEMENTS OF CASH FLOWS  
FOR THE YEARS ENDED JUNE 30, 2012 AND 2011**

	<u>2012</u>	<u>2011</u>
<b>CASH FLOWS FROM OPERATING ACTIVITIES:</b>		
Change in net assets	\$ (591,078)	\$ (1,189,346)
Adjustments to reconcile change in net assets to net cash provided by operating activities:		
Depreciation and amortization	728,043	751,207
Amortization of discount on grants payable	71,747	73,099
Bad debt	1,092,763	-
Forgiveness of debt	(1,092,763)	-
Amortization of discount on contribution in kind receivable	<u>(438,229)</u>	<u>(446,522)</u>
	(229,517)	(811,562)
Changes in operating assets and liabilities:		
(Increase) decrease in assets:		
Accounts receivable	(1,260,066)	(447,276)
Contribution in kind - rent receivable	615,740	615,746
Prepaid expenses, deposits and other assets	(167,093)	(52,831)
Due from related parties	839,982	(341,827)
Increase (decrease) in liabilities:		
Accounts payable and accrued expenses	480,259	730,996
Accrued salaries, vacation and benefits	4,491	252,748
Due to funding sources and deferred revenue	850,818	569,069
Due to related party	(969,292)	289,047
Grant payable to related party	<u>(100,802)</u>	<u>(100,802)</u>
<b>Net Cash Provided by Operating Activities</b>	<u>64,520</u>	<u>703,308</u>
<b>CASH FLOWS FROM INVESTING ACTIVITIES:</b>		
Increase in restricted cash	(3,903,392)	-
Purchases of property and equipment	<u>(5,583,329)</u>	<u>(986,846)</u>
<b>Net Cash Used by Investing Activities</b>	<u>(9,486,721)</u>	<u>(986,846)</u>
<b>CASH FLOWS FROM FINANCING ACTIVITIES:</b>		
Principal payments on long-term debt	(168,856)	(119,150)
Principal payments on bonds	(1,920,000)	(95,000)
Borrowings of long-term debt	10,800,000	-
Principal payment on borrowing from related parties	<u>(27,756)</u>	<u>(27,756)</u>
<b>Net Cash Provided (Used) by Financing Activities</b>	<u>8,683,388</u>	<u>(241,906)</u>
<b>NET DECREASE IN CASH AND CASH EQUIVALENTS</b>	(738,813)	(525,444)
Cash and cash equivalents - beginning of year	<u>3,757,794</u>	<u>4,283,238</u>
<b>CASH AND CASH EQUIVALENTS - END OF YEAR</b>	<u>\$ 3,018,981</u>	<u>\$ 3,757,794</u>
<b>Supplemental Disclosure of Cash Flow Information:</b>		
Cash paid during the year for interest	<u>\$ 129,819</u>	<u>\$ 135,810</u>

**ASTOR SERVICES FOR CHILDREN & FAMILIES AND AFFILIATE  
NOTES TO COMBINED FINANCIAL STATEMENTS  
JUNE 30, 2012 AND 2011**

**NOTE 1—ORGANIZATION AND NATURE OF ACTIVITIES**

Astor Services for Children & Families ("Astor") and The Astor Learning Center ("Center") are not-for-profit membership corporations whose sole member is the Catholic Charities Alliance (the "Alliance"). The Alliance oversees the Board of Directors, including the election of Directors, determination of the size of the Board, approval of the Board's choice of Executive Director and approval of certain transactions, such as large loans. Astor is a child care agency serving emotionally disturbed and mentally ill children from throughout New York State through various sites in Dutchess County, Orange County and the Bronx. Astor provides residential, educational and clinical services to these children and provides community-based, family-oriented services for children and adolescents who are experiencing difficulty at home, in school or in the community. In addition, other programs are provided in preventive, day care and educational formats. Astor's major sources of revenue are federal, New York State and local agencies. The Center provides special education programs for children with learning disabilities. The Center's major source of revenue is provided by the New York State Department of Education.

Astor and the Center are qualified as tax-exempt organizations under Section 501(c)(3) of the Internal Revenue Code and accordingly are not subject to federal and state income taxes.

**NOTE 2—SUMMARY OF SIGNIFICANT ACCOUNTING POLICIES**

- A. The Organization prepares its combined financial statements using the accrual basis of accounting. The Organization adheres to accounting principles generally accepted in the United States of America (U.S. GAAP). Certain significant inter-company transactions were not eliminated in the combined financial statements for better presentation.
- B. Revenue and support are classified based on the existence or absence of donor-imposed restrictions. Accordingly, the net assets of the Organization and changes therein are classified and reported as follows:
- Unrestricted Net Assets – Represents resources available for support of the Organization's operations, over which the Board of Directors has discretionary control.
  - Temporarily Restricted Net Assets – The Organization reports contributions of cash and other assets as unrestricted support unless they are received with donor stipulations that limit the use of the donated asset; such assets are considered temporarily or permanently restricted. When a donor restriction expires, that is, when a stipulated time restriction ends or purpose restriction is accomplished, temporarily restricted net assets are reclassified to unrestricted net assets and reported in the accompanying combined statements of activities as net assets released from restrictions. However, if a restriction is fulfilled in the same time period in which the contribution is received, the Organization reports the contribution as unrestricted. The Organization has purpose and time restricted temporarily restricted net assets of \$9,593,658 and \$9,827,955 as of June 30, 2012 and 2011, respectively.
  - Permanently Restricted Net Assets – Represents assets subject to donor-imposed stipulations that they be maintained permanently by the Organization. The Organization has permanently restricted net assets of \$500,000 as of June 30, 2012 and 2011.
- C. The preparation of financial statements in conformity with U.S. GAAP requires management to make estimates and assumptions that affect the reported amounts of assets and liabilities and disclosure of contingent assets and liabilities at the date of the financial statements and the reported amounts of revenues and expenses during the reporting period. Actual results could differ from those estimates.
- D. Cash and cash equivalents consist of: cash, money market securities and securities backed by the U.S. Government with maturities, when purchased, of three months or less.



**ASTOR SERVICES FOR CHILDREN & FAMILIES AND AFFILIATE  
NOTES TO COMBINED FINANCIAL STATEMENTS  
JUNE 30, 2012 AND 2011**

**NOTE 2—SUMMARY OF SIGNIFICANT ACCOUNTING POLICIES (Continued)**

- E. Contracts and grants consist of revenue received through various federal, state and local governmental agencies. The Organization also receives residential, day treatment, medical and tuition support from various New York State counties and school districts. Reimbursement rates are preliminarily based upon prior years' actual cost data provided to the Department of Social Services ("DSS"), the State Education Department ("SED") and the Office of Mental Health ("OMH"). Final determination of rates is based upon DSS, SED and OMH's review and audit of actual expenditures for the applicable year. Government contracts and grants are recorded as revenues to the extent that expenses have been incurred for the purposes specified by the grantors. To the extent amounts received exceed amounts spent, the Organization establishes refundable advances from governmental sources. Any revenue for contracts that has not yet been earned is reclassified as deferred revenue on the statement of financial position. Revenue from fees for service programs is recognized as they are earned (services are provided daily and/or monthly).

Due to funding sources and deferred revenue includes advances paid from Medicaid programs in excess of allowable amounts. Such amounts may be required to be repaid to funding sources through the Medicaid recoupment process. Provisions for amounts due to or from funding sources based on estimated financial rates have been made in the combined financial statements. Differences between estimated and actual financial rates will be reflected in the combined statement of activities in the year the final rates are approved. In the opinion of management, no material adjustments are expected from these audits. Due to funding sources also includes excess reimbursements made to the Center by the funding sources for the educational program. Most of these amounts will be recovered by the funding sources over time as future services are billed.

Approximately 90% of the Organization's unrestricted revenues were provided by Medicaid reimbursement and government contracts and grants during each of the years ended June 30, 2012 and 2011.

There are occasions when funding source reimbursements received in prior years are adjusted in the current year. Such adjustments may be due to funding source audit findings, additional monies available over and above original contract amounts, rate appeal results, etc. Included in the change in net assets for the years ended June 30, 2012 and 2011 was approximately \$65,000 and \$104,000, respectively, of prior year increases, relating to such adjustments.

The Center estimates the effect of SED's reconciliation process and records increases or decreases in tuition revenue for that year. The purpose is to more closely match reimbursable expenses with tuition revenue. For the years ended June 30, 2012 and 2011, the Center recognized an estimated increase of \$70,646 and \$201,342, respectively, for tuition revenue based on SED's reconciliation process. These amounts are reflected in service fees and grants from governmental agencies and accounts receivable.

- F. The Organization receives donated services, equipment, supplies and other items which supplement the efforts of the Organization's professional staff in providing services. The Organization records these contributions in the accompanying combined financial statements as support and expenses at the estimated value of the donated goods and services. In addition, Astor receives contributed space as further described in Note 3.
- G. As of June 30, 2012 and 2011, Astor determined that an allowance for doubtful accounts of approximately \$40,000 is necessary for accounts receivable. As of June 30, 2012 and 2011, the Center determined that an allowance for doubtful accounts of approximately \$23,000 is necessary for accounts receivable. Such estimates are based on a combination of factors, such as management's assessment of the aged basis of its government funding sources, creditworthiness of funders and its donors, current economic conditions and historical experience. A significant portion of accounts receivable consists of amounts due from federal and New York State sources.
- H. The Organization allocates certain expenses among the various program and supporting services categories. The expense allocated to a particular category is based on a number of factors. Salary expense is based on the estimated time spent on each program and certain other expenses are allocated based on the ratio-value method (a NYS government accepted allocation method) for each program.



**ASTOR SERVICES FOR CHILDREN & FAMILIES AND AFFILIATE  
NOTES TO COMBINED FINANCIAL STATEMENTS  
JUNE 30, 2012 AND 2011**

**NOTE 2—SUMMARY OF SIGNIFICANT ACCOUNTING POLICIES (Continued)**

- I. Property and equipment is stated at cost less accumulated depreciation and amortization. These amounts do not purport to represent replacement or realizable values. The Organization capitalizes property and equipment with a cost of \$1,000 or more and a useful life of greater than one year. Depreciation is provided on a straight-line basis over the estimated useful lives of the assets. Leasehold improvements are amortized over the lesser of the useful lives of the improvements or the term of the applicable lease.
- J. Pledges of contributions-in-kind rent are recorded as revenue when made. The Organization considers these pledges to be received in future periods as implicitly time restricted. The Organization discounts long-term pledges using a risk-free interest rate for the expected term of the promise to give applicable to the years in which the pledges are received. As of June 30, 2012 and 2011, the discount on pledges receivable amounted to \$6,627,709 and \$7,065,938, respectively.
- K. The Organization had no uncertain income tax positions as of June 30, 2012 and 2011 in accordance with Accounting Standards Codification ("ASC") Topic 740 ("Income Taxes"), which provides standards for establishing and classifying any tax provisions for uncertain tax positions. The Organization is no longer subject to federal or state and local income tax examinations by tax authorities for fiscal years before 2009.
- L. Pledges are recorded as income when the Organization is formally notified of the grants or contributions by the respective donors. Unless material, the Organization does not discount multiyear pledges.

**NOTE 3—CONTRIBUTION IN-KIND RECEIVABLE**

Contribution in-kind rent receivable consists of the following as of June 30, 2012 and 2011:

	<u>2012</u>	<u>2012</u>
Amount due in less than one year	\$ 615,746	\$ 615,746
Amount due from one to five years	2,462,984	2,462,984
Amount due in greater than five years	<u>12,930,671</u>	<u>13,546,411</u>
	16,009,401	16,625,141
Less: Unamortized discount to present value	<u>(6,627,709)</u>	<u>(7,065,938)</u>
	<u>\$ 9,381,692</u>	<u>\$ 9,559,203</u>

Astor has a 40-year lease agreement, effective October 1, 1998, with the Archbishop of New York for the use of the land and improvements at the Rhinebeck location. Astor is required to pay a nominal rent of \$1 per year. Astor has estimated the fair value of the annual lease payment to be approximately \$515,000. The fair value associated with the use of the property is amortized over the term of the lease.

The Center has a 40-year lease agreement, effective October 1, 1998, with Astor, for the use of the land and improvements at the Rhinebeck location. The Center is required to pay a nominal rent of \$1 per year. The Center has estimated the fair value of the annual lease payment to be approximately \$101,000. The fair value associated with the use of the property is amortized over the term of the lease.

Amortization of the discount on the contribution-in-kind amounted to \$438,229 and \$446,522 for the years ended June 30, 2012 and 2011, respectively.

**ASTOR SERVICES FOR CHILDREN & FAMILIES AND AFFILIATE**  
**NOTES TO COMBINED FINANCIAL STATEMENTS**  
**JUNE 30, 2012 AND 2011**

**NOTE 4—PROPERTY AND EQUIPMENT**

Property and equipment consists of the following as of June 30, 2012 and 2011:

	<u>2012</u>	<u>2011</u>	<u>Estimated Useful Lives</u>
Land	\$ 117,993	\$ 117,993	-
Buildings	7,685,184	7,685,184	40 years
Furniture and equipment	3,867,194	3,681,189	3-10 years
Vehicles	53,888	53,888	5 years
Leasehold improvements	7,655,994	7,644,794	Remaining lease term
Construction in progress (see below)	<u>5,854,785</u>	<u>468,661</u>	-
Total cost	25,235,038	19,651,709	
Accumulated depreciation and amortization	<u>(13,090,901)</u>	<u>(12,362,858)</u>	
Net book value	<u>\$ 12,144,137</u>	<u>\$ 7,288,851</u>	

Depreciation and amortization expense for the years ended June 30, 2012 and 2011 amounted to \$728,043 and \$751,207, respectively.

Construction in progress primarily consists of a new Residential Treatment Facility ("RTF") that will provide residence for the 20 children served by the RTF program. The construction is scheduled to be completed by October 2012. The estimated additional cost to complete this project is approximately \$3,000,000. As of June 30, 2012, Astor has restricted cash in an escrow account that will be used to complete this construction.

**NOTE 5—LONG-TERM DEBT**

Long-term debt consists of the following as of June 30, 2012 and 2011:

	<u>2012</u>	<u>2011</u>
Note payable to a bank, due October 2012, payable in monthly installments of \$7,828 (principal and interest). The interest rate is fixed at 5.54%; collateralized by certain property and equipment.	\$ 27,855	\$ 117,458
Note payable to a bank, due August 2014, payable in monthly installments of \$5,099 (principal and interest). The interest rate is fixed at 6.36%; collateralized by certain property and equipment.	359,539	396,178
Note payable to a bank, due January 2025, payable in monthly installments of \$17,283 (principal and interest). The interest rate is fixed at 5.45% for the first ten years, after which the rate is reset; collateralized by certain property and equipment	1,877,386	-
Note payable to a bank, due January 2027, payable in monthly interest-only installments until January 2013, and monthly installments of principal and interest thereafter. The interest rate is fixed at 5.45% for the first ten years, after which the rate is reset; collateralized by certain property and equipment.	<u>8,880,000</u>	<u>-</u>
Total	11,144,780	513,636
Less: Current portion	<u>(173,301)</u>	<u>(126,255)</u>
Long term debt, net of current portion	<u>\$ 10,971,479</u>	<u>\$ 387,381</u>

**ASTOR SERVICES FOR CHILDREN & FAMILIES AND AFFILIATE  
NOTES TO COMBINED FINANCIAL STATEMENTS  
JUNE 30, 2012 AND 2011**

**NOTE 5—LONG-TERM DEBT (Continued)**

Future principal payments for the fiscal years subsequent to June 30, 2012 are as follows:

2013	\$ 173,301
2014	402,426
2015	659,582
2016	402,087
2017	424,879
Thereafter	<u>9,082,505</u>
	<u>\$ 11,144,780</u>

Interest expense related to long-term debt for the years ended June 30, 2012 and 2011 amounted to \$129,819 and \$135,810, respectively.

Astor has an unsecured line of credit with a bank aggregating \$2,000,000, of which no amounts were outstanding at June 30, 2012 and 2011. The line of credit carries interest at LIBOR plus 275 basis points and expired on June 22, 2012. In June 2012, the line of credit was renewed for an additional year subject to the terms mentioned above. As of November 29, 2012, there was no balance outstanding.

As of June 30, 2012, approximately \$10,800,000 of the long-term debt and the unsecured line of credit of \$2,000,000 are held with one bank with cross default clauses whereby default on one obligation will trigger default on the other obligations. Astor must comply with certain administrative and financial covenants.

**NOTE 6—NOTE PAYABLE TO RELATED PARTY**

The note payable is payable to the Foundation (a related party as further described in Note 7) and consists of the following as of June 30, 2012 and 2011:

	<u>2012</u>	<u>2011</u>
Due November 26, 2012. This note is payable in monthly installments of \$2,313 for principal plus interest, and is based on a ten-year amortization period. Interest is calculated at LIBOR plus 1.75% (2.82% at June 30, 2012). This note is unsecured.	\$ 11,505	\$ 39,261
Current portion	<u>(11,505)</u>	<u>(27,756)</u>
Note payable to related party, net of current portion	<u>\$ -</u>	<u>\$ 11,505</u>

The balance of the note is due in fiscal year 2013.

**NOTE 7—RELATED-PARTY TRANSACTIONS**

Astor conducts its residential programs and has its administrative offices in facilities owned by the Archdiocese of New York. No rent is paid for the use of these facilities. The estimated value of such contributed rent was \$515,000 for the years ended June 30, 2012 and 2011. See Note 3.

Astor is related to the Center through common board membership. During the years ended June 30, 2012 and 2011, Astor allocated \$275,612 and \$270,962, respectively, in joint administrative costs (such as administrative salaries, supplies, telephone, etc.) to the Center. In addition, Astor also provides operating and maintenance services to the Center. The Center reimburses Astor for these costs (salaries, fringe benefits, utilities, insurance, etc.). Astor has a receivable from the Center as of June 30, 2012 and 2011 amounting to \$1,877,386 and \$969,292, respectively. During the year ended June 30, 2012, Astor forgave the Center approximately \$1,093,000 in accumulated administrative costs that Astor provided the Center which resulted in Astor and the Center recording bad debt expense and forgiveness of debt, respectively, which is reported as a nonoperating activity on the combined statements of activities. Astor subleases a facility to the Center at a nominal rent of \$1 per year for a period of 40 years beginning October 1, 1998.

**ASTOR SERVICES FOR CHILDREN & FAMILIES AND AFFILIATE  
NOTES TO COMBINED FINANCIAL STATEMENTS  
JUNE 30, 2012 AND 2011**

**NOTE 7—RELATED-PARTY TRANSACTIONS (Continued)**

Astor also has grants payable to the Center and they consist of the following as of June 30, 2012 and 2011.

	<u>2012</u>	<u>2011</u>
Amount due in less than one year	\$ 100,802	\$ 100,802
Amount due from one to five years	403,208	403,208
Amount due in greater than five years	<u>2,116,842</u>	<u>2,217,644</u>
	2,620,852	2,721,654
Less: Unamortized discount to present value	<u>1,084,998</u>	<u>1,156,745</u>
	<u>\$ 1,535,854</u>	<u>\$ 1,564,909</u>

Amortization of the discount on grants payable amounted to \$71,747 and \$73,099 for the years ended June 30, 2012 and 2011, respectively.

In October 1998, the Center issued \$2,755,000 (\$0 and \$1,920,000 outstanding as of June 30, 2012 and 2011, respectively) of Dutchess County Industrial Development Agency Civic Facility Revenue Bonds, Series 1998 (the "bonds"), which were guaranteed by Astor and the Foundation which is a related party to Astor since Astor is an equal corporate member of the Foundation together with the Center. In January 2012, the outstanding bonds payable amount of \$1,877,386 was fully paid by Astor.

Astor and the Center are related to the Foundation, by being equal corporate members. Astor is a tenant in buildings owned by the Foundation. Rental expense paid to the Foundation amounted to \$88,489 and \$106,380 for the years ended June 30, 2012 and 2011, respectively. Astor charges the Foundation for certain administrative expenses incurred, which amounted to \$196,461 and \$157,090 for the years ended June 30, 2012 and 2011, respectively. Such amounts are included in other support in the accompanying combined statements of activities. Astor has a receivable from the Foundation amounting to \$465,415 and \$336,105 as of June 30, 2012 and 2011, respectively. For the year ended June 30, 2012 and 2011, the Foundation contributed \$300,000 and \$83,844, respectively, to Astor, which was reflected as grant income and grant expense in the accompanying combined financial statements.

The Foundation recorded a receivable from the Center which amounted to \$1,641 as of June 30, 2012 and 2011.

Astor has a Board member whose firm is its insurance broker, which receives commission income from various insurance companies providing coverage to Astor. For the years ended June 30, 2012 and 2011, the insurance brokerage commissions paid to the Board member's firm amounted to \$298,557 and \$286,224, respectively. In addition, Astor paid consulting fees to another Board member amounting to \$0 and \$33,171 for the years ended June 30, 2012 and 2011, respectively. Also, Astor has a Board member who is a partner in a law firm that provides legal services to Astor. For the years ended June 30, 2012 and 2011, Astor paid legal fees to the Board member's law firm amounting to \$15,810 and \$5,385, respectively. In addition, Astor maintains certain cash accounts and loans with a bank that employs an Astor Board member. Astor has conflict of interest policies and disclosures that are regularly reviewed by the Board. In addition, it is the policy of Astor to ensure that any person in a conflict of interest position recuse themselves from voting on business transactions in which the individual has a conflict of interest. Astor routinely evaluates the pricing of the services rendered for purposes of determining that they are at or below fair market value.

**ASTOR SERVICES FOR CHILDREN & FAMILIES AND AFFILIATE  
NOTES TO COMBINED FINANCIAL STATEMENTS  
JUNE 30, 2012 AND 2011**

**NOTE 8—PENSION PLAN**

Astor and the Center participate in the Archdiocesan Pension Plan (the "Plan"), a defined benefit multiemployer plan. All employees who meet the age and years of service requirements are noncontributory participants in the Plan. The Plan is under the aggregate funding method with an assumed rate of return of 7.5%. The contributions of all participating employers are pooled; therefore, no specific calculation of the present value of the vested benefits for employees of Astor has been made by the Plan. However, the Plan's consultant has indicated that the Plan's assets are 75.3% of the actuarially computed value of the Plan benefits for all participating employers as of the latest valuation date, January 1, 2011. The Plan is a Church Plan approved by the Internal Revenue Service and is exempt from compliance with ERISA. Astor's pension expense for the years ended June 30, 2012 and 2011 amounted to \$2,178,104 and \$1,698,526, respectively. The Center's pension expense for the years ended June 30, 2012 and 2011 amounted to \$162,017 and \$124,774, respectively.

**NOTE 9—COMMITMENTS AND CONTINGENCIES**

- A. Astor has operating lease commitments for certain facilities, vehicles and equipment expiring on various dates through 2019. Aggregate minimum rentals for the fiscal years ending after June 30, 2012 are as follows:

	<u>Facilities</u>	<u>Vehicles</u>	<u>Equipment</u>	<u>Total</u>
2013	\$ 654,000	\$ 177,000	\$ 73,000	\$ 904,000
2014	561,000	174,000	72,000	807,000
2015	548,000	119,000	69,000	736,000
2016	389,000	43,000	58,000	490,000
2017	387,000	2,000	-	389,000
Thereafter	<u>424,000</u>	<u>-</u>	<u>-</u>	<u>424,000</u>
	<u>\$ 2,963,000</u>	<u>\$ 515,000</u>	<u>\$ 272,000</u>	<u>\$ 3,750,000</u>

Rent expense for the facilities, vehicles and equipment amounted to \$898,671, \$190,242 and \$183,288, respectively and \$928,554, \$206,573 and \$163,400, respectively for the years ended June 30, 2012 and 2011, respectively.

- B. Pursuant to the Organization's contractual relationships with certain funding sources, outside governmental agencies have the right to examine the Organization's books and records involving transactions relating to those contracts. The accompanying combined financial statements make no provision for possible disallowances, although such possible disallowances could be substantial in amount. In the opinion of management, any actual disallowances would be immaterial.
- C. The Foundation, which was formed to raise funds and provide grants as well as support the activities of Astor, has guaranteed the operating funds necessary to support Astor and the Center through June 30, 2013 if funds are not readily available from operating cash flows or through external financings. In addition, to the extent that the Center is not able to repay its obligations to Astor, the Foundation has guaranteed such obligations.

**NOTE 10—CONCENTRATIONS**

**A. *Concentration of Credit Risk***

Cash and cash equivalents that potentially subject Astor to a concentration of credit risk include cash accounts with various financial institutions that exceeded the Federal Deposit Insurance Corporation ("FDIC") insurance limits by approximately \$1,397,000 and \$573,000 as of June 30, 2012 and 2011, respectively. In 2010, the FDIC insurance limit was increased to \$250,000 and, beginning December 31, 2010 through December 31, 2012, deposits held in noninterest-bearing accounts are fully insured, regardless of the amount in the account, at all FDIC-insured institutions.

**ASTOR SERVICES FOR CHILDREN & FAMILIES AND AFFILIATE  
NOTES TO COMBINED FINANCIAL STATEMENTS  
JUNE 30, 2012 AND 2011**

**NOTE 10—CONCENTRATIONS (Continued)**

**B. *Concentration of Labor***

Certain of Organization's employees have formed collective bargaining units. As of June 30, 2012, the Organization is in the process of negotiating collective bargaining agreements with the units. Until the agreements are finalized, the collective bargaining units are covered by the existing work rules and policies of the Organization.

**NOTE 11—BENEFICIAL INTEREST IN RELATED PARTY**

In 1997, the Foundation received a grant of \$500,000 for the establishment of an endowment fund for Astor. Astor recorded its interest in the net assets of the Foundation as permanently restricted net assets.

**NOTE 12—SUBSEQUENT EVENTS**

Management has evaluated for potential recognition and disclosure events subsequent to the date of the combined statements of financial position through November 29, 2012, the date the combined financial statements were available to be issued. No events have occurred subsequent to the combined statement of financial position date through November 29, 2012 that would require adjustment to or disclosure in the combined financial statements.

**ASTOR SERVICES FOR CHILDREN AND FAMILIES AND AFFILIATE**  
**COMBINING SCHEDULES OF FINANCIAL POSITION**  
**AS OF JUNE 30, 2012 AND 2011**

	As of June 30, 2012			As of June 30, 2011		
	Astor Services for Children and Families, Inc.	The Astor Learning Center	Total 2012	Astor Services for Children and Families, Inc.	The Astor Learning Center	Total 2011
<b>ASSETS</b>						
Cash and cash equivalents	\$ 3,018,381	\$ 600	\$ 3,018,981	\$ 3,757,194	\$ 600	\$ 3,757,794
Accounts receivable, net	6,807,023	928,845	7,735,868	5,535,916	939,886	6,475,802
Contribution in kind - rent receivable, current, net	514,944	100,802	615,746	514,944	100,802	615,746
Prepaid expenses, deposits and other assets	406,632	65,836	472,468	207,171	98,204	305,375
Due from related parties	465,415	-	465,415	1,305,397	-	1,305,397
<b>Total current assets</b>	11,212,395	1,096,083	12,308,478	11,320,622	1,139,492	12,460,114
Restricted cash	3,903,392	-	3,903,392	-	-	-
Contribution in kind - rent receivable, non-current, net	7,330,894	1,435,052	8,765,946	7,479,350	1,464,107	8,943,457
Property and equipment, net	10,320,139	1,823,998	12,144,137	5,390,144	1,898,707	7,288,851
Due from related parties	1,877,386	-	1,877,386	-	-	-
Beneficial interest in Astor Services for Children Foundation, Inc.	500,000	-	500,000	500,000	-	500,000
<b>TOTAL ASSETS</b>	<b>\$ 35,144,206</b>	<b>\$ 4,355,133</b>	<b>\$ 39,499,339</b>	<b>\$ 24,690,116</b>	<b>\$ 4,502,306</b>	<b>\$ 29,192,422</b>
<b>LIABILITIES</b>						
Accounts payable and accrued expenses	\$ 3,240,525	\$ -	\$ 3,240,525	\$ 2,713,564	\$ 46,702	\$ 2,760,266
Accrued salaries, vacation and benefits	2,031,924	-	2,031,924	2,027,433	-	2,027,433
Due to related parties	-	1,641	1,641	-	970,933	970,933
Due to funding sources and deferred revenue	6,808,014	28,039	6,836,053	5,960,202	25,033	5,985,235
Bonds payable, current	-	-	-	-	100,000	100,000
Note payable to related party, current	11,505	-	11,505	27,756	-	27,756
Grant payable to related party, current	100,802	-	100,802	100,802	-	100,802
Long-term debt, current	173,301	-	173,301	126,255	-	126,255
<b>Total current liabilities</b>	12,366,071	29,680	12,395,751	10,956,012	1,142,668	12,098,680
Bonds payable, noncurrent	-	-	-	-	1,820,000	1,820,000
Note payable to related party, noncurrent	-	-	-	11,505	-	11,505
Due to related parties	-	1,877,386	1,877,386	-	-	-
Grant payable to related party, noncurrent	1,435,062	-	1,435,062	1,464,107	-	1,464,107
Long-term debt, noncurrent	10,971,479	-	10,971,479	387,381	-	387,381
<b>TOTAL LIABILITIES</b>	<b>24,772,602</b>	<b>1,907,066</b>	<b>26,679,668</b>	<b>12,819,005</b>	<b>2,962,668</b>	<b>15,781,673</b>
<b>COMMITMENTS AND CONTINGENCIES</b>						
<b>NET ASSETS</b>						
Unrestricted	1,813,794	912,219	2,726,013	3,108,065	(25,271)	3,082,794
Temporarily restricted	8,057,810	1,535,848	9,593,658	8,263,046	1,564,909	9,827,955
Permanently restricted	500,000	-	500,000	500,000	-	500,000
<b>TOTAL NET ASSETS</b>	<b>10,371,604</b>	<b>2,448,067</b>	<b>12,819,671</b>	<b>11,871,111</b>	<b>1,539,638</b>	<b>13,410,749</b>
<b>TOTAL LIABILITIES AND NET ASSETS</b>	<b>\$ 35,144,206</b>	<b>\$ 4,355,133</b>	<b>\$ 39,499,339</b>	<b>\$ 24,690,116</b>	<b>\$ 4,502,306</b>	<b>\$ 29,192,422</b>

See independent auditors' report.



ASTOR SERVICES FOR CHILDREN AND FAMILIES AND AFFILIATE  
COMBINING SCHEDULES OF ACTIVITIES  
FOR THE YEAR ENDED JUNE 30, 2012

	Unrestricted			Temporarily Restricted			Total	Permanently Restricted	
	Astor Services for Children and Families, Inc.	The Astor Learning Center	Total Unrestricted	Astor Services for Children and Families, Inc.	The Astor Learning Center	Total Temporarily Restricted		Astor Services for Children and Families, Inc.	Total 2012
OPERATING REVENUE AND SUPPORT:									
Revenue	\$ 24,033,095	\$ 3,165,846	\$ 27,198,941	\$ 85,790	\$ -	\$ 85,790	\$ -	\$ 27,284,731	
Government contracts and grants	1,623,261	-	1,623,261	-	-	-	-	1,623,261	
Contracts with non-governmental entities	18,722,468	-	18,722,468	-	-	-	-	18,722,468	
Medicaid	1,280,193	-	1,280,193	-	-	-	-	1,280,193	
Private fees									
Support	849,175	-	849,175	366,488	71,741	438,229	-	1,287,404	
Donated services and facilities	246,289	-	246,289	-	-	-	-	246,289	
Other									
Grants	502,829	172,230	675,059	-	-	-	-	675,059	
United Way, Catholic Charities and other	657,514	100,802	758,316	(657,514)	(100,802)	(758,316)	-	-	
Net assets released from restrictions									
TOTAL OPERATING REVENUE AND SUPPORT	47,914,824	3,438,878	51,353,702	(205,236)	(29,061)	(234,297)	-	51,119,405	
OPERATING EXPENSES									
Program services:									
Residential	11,828,045	-	11,828,045	-	-	-	-	11,828,045	
Child guidance clinics	7,019,617	-	7,019,617	-	-	-	-	7,019,617	
Day treatment	10,014,812	-	10,014,812	-	-	-	-	10,014,812	
Prevention	6,069,080	-	6,069,080	-	-	-	-	6,069,080	
Head start	5,687,429	-	5,687,429	-	-	-	-	5,687,429	
Early head start	2,185,042	-	2,185,042	-	-	-	-	2,185,042	
Universal pre-kindergarten	294,934	-	294,934	-	-	-	-	294,934	
Special education	1,147,163	-	1,147,163	-	-	-	-	1,147,163	
Learning Center	-	3,142,021	3,142,021	-	-	-	-	3,142,021	
Individuals with Disabilities Education Act grant and other	-	176,518	176,518	-	-	-	-	176,518	
Total program services	44,246,122	3,318,539	47,564,661	-	-	-	-	47,564,661	
Support services:									
Management and administration	3,800,190	275,612	4,075,802	-	-	-	-	4,075,802	
Fundraising	70,020	-	70,020	-	-	-	-	70,020	
Total support services	3,870,210	275,612	4,145,822	-	-	-	-	4,145,822	
TOTAL OPERATING EXPENSES	48,116,332	3,594,151	51,710,483	-	-	-	-	51,710,483	
RESULTS FROM OPERATIONS	(201,508)	(155,273)	(356,781)	(205,236)	(29,061)	(234,297)	-	(591,078)	
NON OPERATING ACTIVITIES:									
Forgiveness of debt	-	1,092,763	-	1,092,763	-	-	-	-	
Management and administration - bad debt	(1,092,763)	-	-	(1,092,763)	-	-	-	-	
TOTAL NON OPERATING ACTIVITIES	(1,092,763)	1,092,763	-	-	-	-	-	-	
CHANGE IN NET ASSETS	(1,294,271)	937,490	(356,781)	(205,236)	(29,061)	(234,297)	-	(591,078)	
Net assets - beginning of year	3,108,065	(25,271)	3,082,794	8,263,046	1,564,909	9,827,955	500,000	13,410,749	
NET ASSETS - END OF YEAR	\$ 1,813,794	\$ 912,219	\$ 2,726,013	\$ 8,057,810	\$ 1,535,848	\$ 9,593,658	\$ 500,000	\$ 12,819,671	

See independent auditors' report.

ASTOR SERVICES FOR CHILDREN AND FAMILIES AND AFFILIATE  
COMBINING SCHEDULE OF ACTIVITIES  
FOR THE YEAR ENDED JUNE 30, 2011

	Unrestricted			Temporarily Restricted			Permanently Restricted	
	Astor Services for Children and Families, Inc.	The Astor Learning Center	Total Unrestricted	Astor Services for Children and Families, Inc.	The Astor Learning Center	Total Temporarily Restricted	Astor Services for Children and Families, Inc.	Total 2011
OPERATING REVENUE AND SUPPORT:								
Revenue	\$	\$	\$	\$	\$	\$	\$	\$
Government contracts and grants	26,192,315	3,119,535	29,311,850	64,787	-	64,787	-	29,376,637
Contracts with non-governmental entities	1,659,565	-	1,659,565	-	-	-	-	1,659,565
Medicaid	17,971,571	-	17,971,571	-	-	-	-	17,971,571
Private fees	864,209	-	864,209	-	-	-	-	864,209
Support								
Donated services and facilities	809,348	-	809,348	373,423	73,099	446,522	-	1,255,870
Other	405,513	-	405,513	-	-	-	-	405,513
Grants								
United Way, Catholic Charities and other	299,775	257,302	557,077	-	-	-	-	557,077
Net assets released from restrictions	750,395	100,802	851,197	(750,395)	(100,802)	(851,197)	-	-
TOTAL OPERATING REVENUE AND SUPPORT	48,952,691	3,477,639	52,430,330	(312,185)	(27,703)	(339,888)	-	52,090,442
OPERATING EXPENSES (Note 2H):								
Program services:								
Residential	14,704,857	-	14,704,857	-	-	-	-	14,704,857
Child guidance clinics	6,489,126	-	6,489,126	-	-	-	-	6,489,126
Day treatment	9,714,660	-	9,714,660	-	-	-	-	9,714,660
Prevention	5,558,918	-	5,558,918	-	-	-	-	5,558,918
Head start	5,878,372	-	5,878,372	-	-	-	-	5,878,372
Early head start	1,955,740	-	1,955,740	-	-	-	-	1,955,740
Universal pre-kindergarten	266,116	-	266,116	-	-	-	-	266,116
Special education	1,227,692	-	1,227,692	-	-	-	-	1,227,692
Learning Center	-	3,162,629	3,162,629	-	-	-	-	3,162,629
Individuals with Disabilities Education Act grant and other	-	263,478	263,478	-	-	-	-	263,478
Total program services	45,795,481	3,426,107	49,221,588	-	-	-	-	49,221,588
Support services:								
Management and administration	3,737,037	270,961	4,007,998	-	-	-	-	4,007,998
Fundraising	50,202	-	50,202	-	-	-	-	50,202
Total support services	3,787,239	270,961	4,058,200	-	-	-	-	4,058,200
TOTAL OPERATING EXPENSES	49,582,720	3,697,068	53,279,788	-	-	-	-	53,279,788
CHANGE IN NET ASSETS								
Net assets - beginning of year	(630,029)	(219,429)	(849,458)	(312,185)	(27,703)	(339,888)	-	(1,189,346)
	3,738,094	194,158	3,932,252	8,575,231	1,592,612	10,167,843	500,000	14,600,095
NET ASSETS - END OF YEAR	\$ 3,108,065	\$ (25,271)	\$ 3,082,794	\$ 8,263,046	\$ 1,564,909	\$ 9,827,955	\$ 500,000	\$ 13,410,749

ASTOR SERVICES FOR CHILDREN AND FAMILIES AND AFFILIATE  
COMBINING SCHEDULE OF FUNCTIONAL AND ALLOCATED EXPENSES  
FOR THE YEAR ENDED JUNE 30, 2012  
(With Comparative Totals for 2011)

	Program services										Supporting Services			
	Astor Services for Children and Families, Inc.					The Astor Learning Center					Astor Services for Children and Families, Inc.		The Astor Learning Center	
	Residential Programs	Child Guidance Clinics	Day Treatment	Prevention	Head Start	Early Head Start	Universal Pre-K	Special Education	Learning Center	IDEA	Total Program Services	Fundraising	Admini-stration	Admini-stration
Salaries and related expenses:														
Salaries	\$ 6,206,043	\$ 4,364,983	\$ 6,283,581	\$ 3,855,402	\$ 2,803,421	\$ 902,366	\$ 163,012	\$ 741,463	\$ 1,925,626	\$ 118,308	\$ 27,364,185	\$ -	\$ 2,113,249	\$ -
Social security	435,956	306,053	443,928	274,780	198,414	64,783	11,900	52,420	137,057	8,339	1,933,631	-	149,937	-
Health insurance	1,027,565	716,955	1,031,848	633,647	485,067	148,841	26,858	122,179	316,098	19,412	4,508,670	-	346,288	-
Pension	496,209	343,860	498,278	306,084	222,883	71,394	12,970	58,989	152,643	9,374	2,172,894	-	167,227	-
Workers' compensation and other benefits	126,683	81,289	126,702	93,944	171,700	15,112	6,557	31,026	32,386	1,849	687,248	-	139,704	-
Total salaries and related expenses	8,292,456	5,813,140	8,384,318	5,164,057	3,861,485	1,202,696	221,297	1,006,087	2,563,810	157,282	36,666,628	-	2,916,415	-
Transportation	61,104	32,283	12,881	86,070	416,710	13,304	-	45	277	147	624,821	-	42,637	-
Allowance to parents	99	-	6	-	-	-	-	-	-	-	105	100	-	-
Children's activities	65,216	1,694	47,249	4,369	663	1,089	-	54	1,618	2,275	124,227	1,790	-	-
Related school	-	129	9,862	79	33,840	-	-	-	9,287	-	53,207	-	-	-
Religious	2,207	-	-	-	-	-	-	-	-	-	2,207	-	-	-
Purchase of other services	126,466	240,471	187,259	43,852	178,902	44,816	12,454	17,942	73,071	1,179	925,412	6,400	296,286	1,229,098
Purchase of health services	562,401	174,228	317,890	84,747	22,558	-	-	20,961	2,959	-	1,185,744	-	15,446	1,201,190
Food	225,626	6,064	119,627	1,209	145,255	40,512	3,569	18,646	216	-	560,724	-	2,413	563,137
Food	-	-	-	-	-	-	-	-	-	-	36,165	-	-	36,165
Clothing	36,165	-	-	-	-	-	-	-	-	-	7,525	-	-	7,525
Bedding and linen	7,525	-	-	-	-	-	-	-	-	-	-	-	-	-
Supplies and equipment	103,875	26,483	113,215	24,796	55,958	30,199	2,914	22,219	19,781	9,019	408,459	12,553	41,376	462,388
Other	711,001	-	2,071	-	65	11	-	12	-	-	713,160	-	-	713,160
Medical	-	-	-	-	-	-	-	-	-	-	-	-	-	-
Rent	86,228	185,662	265,303	148,753	121,963	31,312	2,848	14,438	8,266	-	864,773	-	42,164	906,937
Property	36,186	32,166	25,443	34,754	14,756	6,300	2,505	2,682	12,142	-	166,934	-	28,496	195,430
Furniture and equipment	65,664	10,854	6,767	43,007	39,481	16,787	(137)	(414)	1,934	-	183,943	-	8,233	192,176
Vehicles	-	-	-	-	-	-	-	-	100,194	608	100,802	-	-	100,802
Donated facilities	-	-	-	-	-	-	-	-	84,982	-	547,919	-	47,498	595,417
Utilities	154,142	51,634	81,036	40,694	79,227	31,155	9,952	15,097	8,982	-	-	-	-	-
Repairs and maintenance	-	-	-	-	-	-	-	-	-	-	-	-	-	-
Plant	25,021	12,691	32,312	3,576	14,029	3,901	1,547	2,067	14,652	-	109,796	-	5,598	115,384
Equipment	27,234	16,874	40,877	6,595	33,588	10,123	3,954	5,144	11,616	-	155,805	-	15,717	171,522
Vehicles	8,647	1,783	890	15,473	3,456	1,220	19	185	258	-	31,931	-	3,358	35,289
Telephone	(58,234)	94,486	(7,006)	77,326	(57,392)	5,054	(2,411)	(2,573)	(16,691)	-	32,559	-	(51,171)	(18,612)
Postage	10,886	7,620	4,611	7,159	2,098	711	304	470	3,617	-	37,476	-	16,496	53,972
Dues, licenses and permits	9,276	6,585	7,497	3,226	3,317	142	-	70	121	-	30,334	-	107,980	188,127
Office supplies	21,512	47,080	27,356	22,691	20,306	5,092	415	2,588	2,798	-	143,778	-	31,262	181,040
Subscriptions and publications	1,350	2,067	984	244	197	-	-	-	552	277	5,671	-	10,843	16,514
Conferences	4,079	2,278	885	6,178	625	-	-	-	374	-	14,419	-	6,552	20,971
Administrative	4,695	9,312	4,731	7,528	1,401	-	-	-	3,973	-	31,640	-	49,581	81,221
Staff development	16,021	52,807	30,923	37,652	11,839	7,257	-	451	310	3,457	160,717	-	65,290	226,007
Parent development	-	-	-	-	4,360	1,551	-	155	-	-	6,066	-	-	6,066
Grant expense	-	-	-	-	-	-	-	-	-	-	-	49,077	71,747	120,824
Publicity	306	6,305	-	843	-	-	-	-	-	-	-	100	52,173	59,727
Legal/audit	2,654	3,144	11,566	1,997	20,741	-	-	-	-	-	40,102	-	120,609	160,711
Insurance	147,692	84,126	120,081	72,965	61,794	17,811	3,629	14,128	35,792	2,211	560,229	-	-	560,229
Interest	-	-	25,101	3,034	3,034	867	-	433	99,148	-	128,583	-	1,236	129,819
Depreciation and amortization	65,658	76,497	108,050	24,050	192,615	42,203	47	2,390	107,014	63	618,587	-	141,824	760,411
Boarding home payments - special	12,640	-	-	-	-	-	-	-	-	-	12,640	-	-	12,640
Boarding home payments - exceptional	834,173	-	-	-	-	-	-	-	-	-	834,173	-	-	834,173
Boarding home payments - clothing payments	27,143	-	-	-	-	-	-	-	-	-	27,143	-	-	27,143
Stimulus expense	-	-	-	-	-	-	-	-	-	-	-	-	-	-
Delegated donated services	110,712	23,138	33,027	20,068	400,558	670,929	968	3,886	-	-	1,263,316	-	-	1,263,316
ICM demand expense	-	-	-	3,075	-	-	-	-	-	-	3,075	-	-	3,075
ICM crisis expense	-	-	-	4,406	-	-	-	-	-	-	4,406	-	-	4,406
Wrap around expense	20,219	-	-	73,757	-	-	31,030	-	-	-	125,006	-	-	125,006
Bad debt	-	-	-	-	-	-	-	-	-	-	-	-	-	-
Total expenses before allocation	11,828,045	7,019,617	10,014,812	6,069,080	5,687,429	2,185,042	294,934	1,147,163	3,142,021	176,518	47,564,661	70,020	5,182,812	52,817,493
Allocation of central administration	-	-	-	-	-	-	-	-	-	-	-	-	-	-
Central administration income	1,044,928	610,117	870,877	529,174	422,722	121,840	26,321	102,464	259,578	16,034	4,004,055	-	(3,728,443)	(270,981)
Bad debt	-	-	-	-	-	-	-	-	-	-	(14,247)	-	-	(14,247)
Allocation to related party	-	-	-	-	-	-	-	-	-	-	(1,092,763)	-	-	(1,092,763)
Total expenses after allocation	\$ 12,872,973	\$ 7,629,734	\$ 10,885,689	\$ 6,598,254	\$ 6,110,151	\$ 2,306,882	\$ 321,255	\$ 1,249,627	\$ 3,401,599	\$ 192,552	\$ 51,568,716	\$ 70,020	\$ 71,747	\$ 53,279,788